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MASTER OF SCIENCE IN SERVICE LEADERSHIP AND INNOVATION

Overview
The Master of Science in Service Leadership and Innovation program approaches the management of service systems from a leadership and innovation perspective. The focus is on managing and leading service organizations in order to create and sustain competitive advantage over time; a crucial component of this is innovation.

Program Outcomes
Upon completion of the Service Leadership and Innovation program, graduates will:
• thoroughly understand the key components of the successful management of service organizations and be able to apply them to real-life situations;
• be able to design, plan, and execute organizational innovation;
• be able to effectively lead change within organizations;
• be able to apply systems thinking to understand and improve organizational effectiveness.
**Program Structure**
The Master of Science in Service Leadership and Innovation degree consists of a minimum of 33 semester credit hours.

**Typical Course Sequence:**

<table>
<thead>
<tr>
<th>Course Number</th>
<th>Course Name</th>
<th>Sem. Cr. Hrs.</th>
</tr>
</thead>
<tbody>
<tr>
<td>SERQ 710</td>
<td>Service Design Fundamentals</td>
<td>3</td>
</tr>
<tr>
<td>SERQ 720</td>
<td>Service Scenarios and Strategy Development</td>
<td>3</td>
</tr>
<tr>
<td>GRCS 701</td>
<td>Research Methods</td>
<td>3</td>
</tr>
<tr>
<td>HRDE 742</td>
<td>Leading Change</td>
<td>3</td>
</tr>
<tr>
<td>SERQ 722</td>
<td>Customer Centricity</td>
<td>3</td>
</tr>
<tr>
<td>SERQ 723</td>
<td>Service Analytics</td>
<td>3</td>
</tr>
<tr>
<td>SERQ 740</td>
<td>Leading Innovation</td>
<td>3</td>
</tr>
<tr>
<td></td>
<td>Graduate Elective Courses</td>
<td>9</td>
</tr>
<tr>
<td></td>
<td>Exit Strategy</td>
<td>3</td>
</tr>
<tr>
<td></td>
<td><strong>TOTAL SEMESTER CREDIT HOURS</strong></td>
<td><strong>33</strong></td>
</tr>
</tbody>
</table>

**Graduate Elective courses**

<table>
<thead>
<tr>
<th>Course Number</th>
<th>Course Name</th>
<th>Sem. Cr. Hrs.</th>
</tr>
</thead>
<tbody>
<tr>
<td>SERQ 712</td>
<td>Breakthrough Thinking</td>
<td>3</td>
</tr>
<tr>
<td>SERQ 735</td>
<td>Data Mining</td>
<td>3</td>
</tr>
<tr>
<td>SERQ 730</td>
<td>Project Management in the Service Sector</td>
<td>3</td>
</tr>
</tbody>
</table>
Exit Strategy
In addition to completing the core courses and concentration courses, each student must complete a Capstone Project as his or her exit strategy. The Capstone Project course allows the student to apply the knowledge gained through the program to a specific real-life situation in a service organization. Capstone projects can take many different shapes and forms.

The student works on the project concurrent to his or her studies. **The capstone project is completed during the same semester that the student completes his or her coursework.** Satisfactory progress in the completion of the project (according to the approved project timeline) is required. Students will be registered for the SERQ 797 course during the semester in which they will submit their capstone project.

ACADEMIC POLICIES AND PROCEDURES

**The Academic Affairs Manager** for students enrolled in the Service Leadership and Innovation program is **Tereza Buša**. Tereza can be reached at tereza.busa@croatia.rit.edu. **Anne Zachmeyer is the Academic Advisor** for all students enrolled in Department of Service Systems programs. Anne can be reached at 585-475-5062 and abzhrd@rit.edu.

GRADING

For each credit hour earned, the following number of quality points will be awarded based upon the grade received; these points will then be calculated into grade point averages:

- Grade of: A (Excellent) 4.00 quality points
- Grade of: A - 3.67
- Grade of: B+ 3.33
- Grade of: B (Good) 3.00
- Grade of: B- 2.67
- Grade of: C+ 2.33
- Grade of: C(Satisfactory): 2.00
- Grade of: C-(Failure) 1.67
- Grade of: D(Failure) 1.00
- Grade of: F (Failure): 0.00
C-, "D" and "F" grades do not count toward the fulfillment of program requirements for a graduate degree.

Graduate students are expected to receive a grade of B or better in all of their coursework. All students must maintain an overall cumulative grade point average of B (3.0) or higher. Having an overall cumulative GPA of 3.0 or higher is also a requirement for graduation.

CONTACT WITH ACADEMIC ADVISING

In order to ensure that students are completing the program as required and have received all needed information, all students should be in contact with Maja Obadić, MS SLI program coordinator. Maja can be reached at 01-6439-100 or maja.obadic@croatia.rit.edu

ACADEMIC PROBATION AND SUSPENSION

Progression of a student is dependent upon maintaining an overall grade point average of 3.0 (B).

The Graduate Department sends written notification to all students who do not fulfill one or more of these requirements at the end of any semester. Any matriculated student whose program cumulative grade point average falls below a 3.0 (B) after 9 semester credit hours is automatically placed on probation. Students on probation must meet with their advisor and discuss the advisability of continuation in the program.

Students placed on probation must raise their program cumulative grade point average to the 3.00 level or higher within 9 semester hours or they may be suspended from the graduate program. A suspended graduate student may apply for readmission, but may not enroll in RIT courses for one year from the date of suspension unless he or she obtains special permission from the Department Chair and the Dean of the Saunders College of Business. A student who is suspended and wishes to be considered for readmission or continuation in the program should forward a request in writing to the Chairperson of the department. However, suspension from the program is normally an irreversible decision reached by the Graduate Committee.
LEAVE OF ABSENCE

A student who is considering taking a leave of absence is required to meet with Maja Obadić, the MS SLI program coordinator, who will assist them with the process. In most cases, a leave of absence is not to extend beyond 3 consecutive terms including summer. The advantage of taking a leave of absence is that your matriculation will be maintained in your academic department for the given period of time. After an absence of more than three semesters, a student must reapply for admission to the Institute.

WITHDRAWING FROM RIT

A student who is contemplating officially withdrawing from RIT is required to meet with Maja Obadić, the MS SLI program coordinator, who will assist them with the process. An official withdrawal form must be completed which will notify several key Institute offices.

NOTE: Non-attendance does not constitute an official withdrawal; official withdrawal from courses is required even if the student is not eligible for a tuition refund.

Withdrawal and Refund Policy

A FULL TUITION REFUND will be issued in the following situations:

- If the student drops all classes, or withdraws from all classes and ceases to be a student at RIT for that semester within the 1st week of classes

- Academic Reasons - Students sometimes register before their grades for the previous quarter are available. If such a student is later subject to academic suspension, or has failed prerequisites, a full refund will be given upon withdrawal. It remains the student’s responsibility to contact the advisor or department head to assure that the withdrawal form and refund are properly processed.
GRADUATION REQUIREMENTS

1. A minimum of 33 semester hour credits beyond the bachelor's degree level is required. These should include the successful completion of, or demonstrated proficiency in, the professional concentration as well as the successful completion of the Capstone Project.
2. Any required undergraduate courses will not count toward the overall GPA or the accumulation of 33 credits.
3. A minimum of 27 credits of course work must be taken at RIT as part of the graduate program. Undergraduate courses taken elsewhere or as part of any undergraduate degree cannot apply toward the graduate program.
4. Students must receive a final grade of “C” or higher in all courses in order to be certified for graduation. Any grade lower than this will require the student to repeat the course.
5. An overall minimum cumulative grade point average of 3.0 is required for the successful completion of the program. The GPA calculation includes all courses taken for credit as part of the program. Transfer credits cannot apply toward the GPA. If the student took graduate courses before being matriculated as a student, or outside of the program of study, only the first 9 credit hours are factored into the GPA.

DEGREE CERTIFICATION

Upon completion of the requirements for the student's program, the student must fill out an application for graduation in SIS (student information system). The form should be submitted the semester before the expected graduation date. The Department Chair must approve this form before it is forwarded to the Registrar for notice of certification.

The Registrar's Office distributes degrees each term. If graduates need documentation of completion of the degree before the degree distribution dates, they should request a letter from the Chairperson or a transcript stating that all requirements for the degree have been completed. Upon completion of all requirements, each student must pay a graduation fee before the registrar will distribute the degree.
TIME LIMITS FOR COMPLETION OF THE MASTER’S PROGRAM
The program requirements must be completed within 7 years. The period of time allowed is measured from the first registration of a matriculated student. Students who do not complete the program within the time allowed must petition the RIT Graduate Council for exemption with prior endorsement of the Department Chair. Petition for exemption must include description of the circumstances that have led to an unusual period being required for completion of the degree program. The recommendation from the student’s advisor for an extension of time in order to work towards a degree must accompany this petition. Exemptions are typically for only one additional academic semester.

ELECTRONIC RESOURCES

E-mail
When beginning the graduate program, students will be asked to set up an e-mail account through RIT. It is important to check your e-mail frequently, as this is the primary means of communication at RIT.

MyCourses
MyCourses is an online learning platform utilized by the RIT community. Most, if not all of your courses will use My Courses in some way. The site is easy to use and provides endless opportunities for shared learning. Any questions can be directed to the course faculty member or Maja Obadić; for technical questions, contact the ITS staff at the Zagreb campus.

Student Information System (SIS)
The Student Information System is the main online information system for the RIT community. Through SIS you can search for and register for courses, view final grades and GPA statistics, and do much more. The SIS can be accessed at https://sis.rit.edu/
STUDENT SERVICES

Student Services Reception Desk

Željko Marković  Student Services Reception
                   Assistant  desk, Zagreb
                   zeljko.markovic@croatia.rit.edu

Finance

JelenaTolić     Finance & Accounting Specialist
                   Room 21, Zagreb
                   jelena.Tolic@croatia.rit.edu

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Maja Obadić   MS SLI Program Coordinator
                   Room 25, Zagreb
                   maja.obadic@croatia.rit.edu

Tereza Buša  Academic Affairs Manager
                   Room 25, Zagreb
                   tereza.busa@croatia.rit.edu

Career Services and Alumni Relations

Marina Drmač  Career Services & Alumni Manager
                   Room 23, Zagreb
                   marina.drmac@croatia.rit.edu

Marketing, Recruitment and Enrollment

Ivana Silić  Recruitment & Enrollment Manager
                   Room 34, Zagreb
                   ivana.silic@croatia.rit.edu

Adriana Ljutić Gudelj  Graduate Recruitment & Enrollment Specialist
                   Room 36

Information and Technology Services (ITS)
Aleks Basanić  ITS & Facility Manager  Room 8, Zagreb  aleks.basanic@croatia.rit.edu

Marko Baričević  ITS & Facility Support  Room 8, Zagreb  marko.baricevic@croatia.rit.edu

Academic Advisor
Anne Zachmeyer  Academic Advisor  Rochester, NY  abzhrd@rit.edu

Student Services Reception Desk office hours, contact information and general services are as follows:

RIT Croatia Zagreb Campus
OFFICE HOURS: Ground floor: Monday – Friday, 8:00 AM – 8:00 PM
PHONE: (01) 643-9100
FAX: (01) 643-9103
ADDRESS: Ulica Damira Tomljanovića Gavrana 15, 10000 Zagreb, Croatia

RIT Croatia Dubrovnik Campus:
OFFICE HOURS: Ground floor: Monday – Friday, 8:00 AM – 8:00 PM
PHONE: (020) 433-000
FAX: (020) 433-001
ADDRESS: Don Frana Bulića 6, 20 000 Dubrovnik, Croatia